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ROVI response to COVID-19 pandemic



ROVI priorities during COVID-19

ROVI status across the value chain



Safeguard the health of our employees

Production & Commercial

- Fill-finish of the Covid-19 Vaccine
 Moderna
- LMWH essential medicines for COVID-19
- Reduction of hospital activity



Continue the supply of medicines to patients

R&D

 Continuation of Doria® approval process in Europe & USA



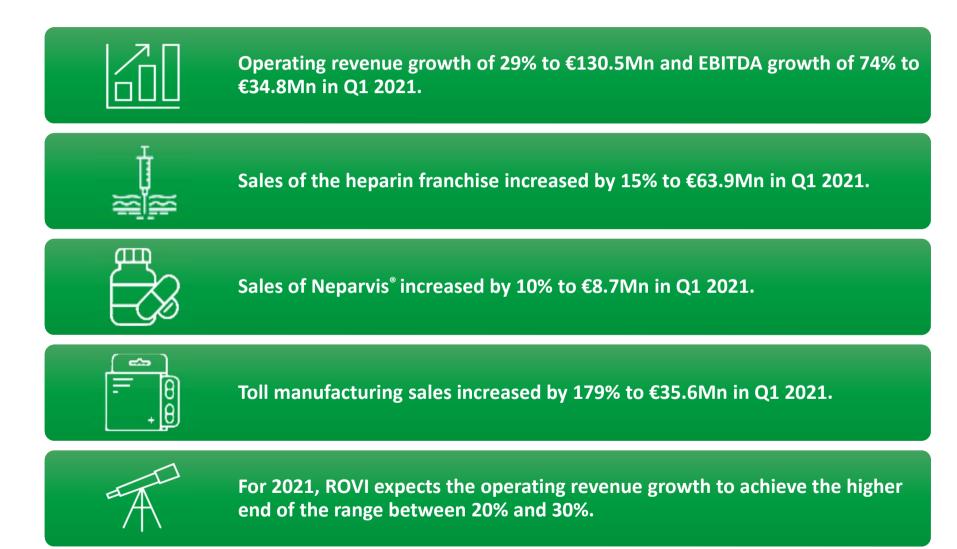
Support society with resources and expertise

Resources

 €0.4Mn booked to protect our employees' health during Q1 2021







Milestone achieved – Moderna and ROVI strength collaboration for the manufacture of the COVID-19 Vaccine Moderna





ROVI strengthens its collaboration with Moderna:



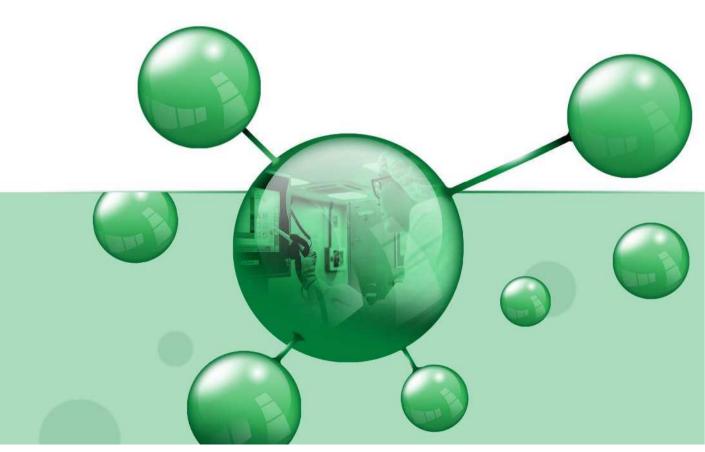
in the fill-finish of the COVID-19 Vaccine
Moderna by increasing its fill-finish capacity, and



for the manufacture of the active substance of this vaccine.

To this end, further industrial investments will be made in the ROVI Group's facilities in Madrid and Granada.

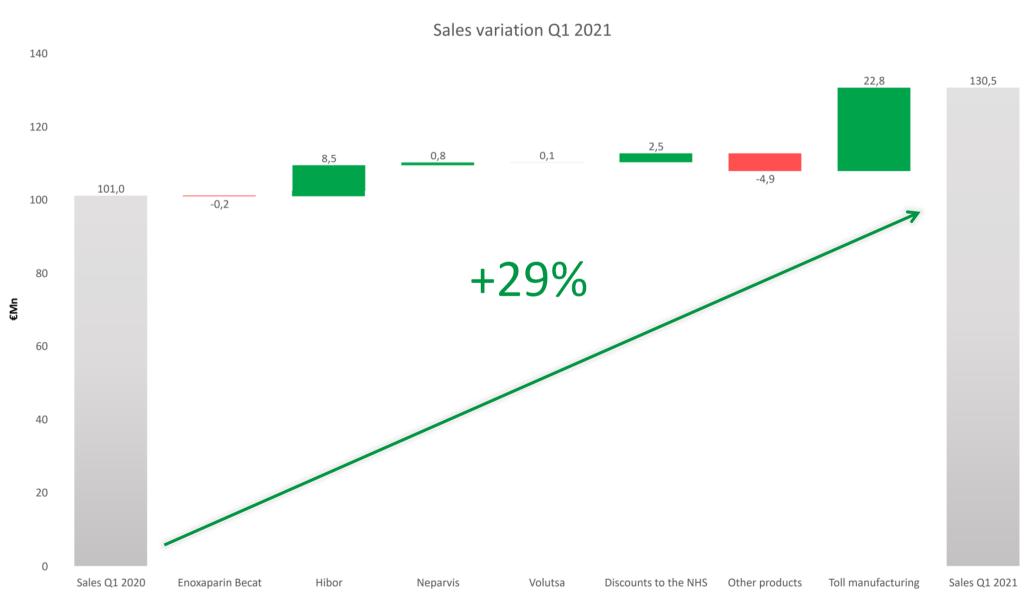
Operating results





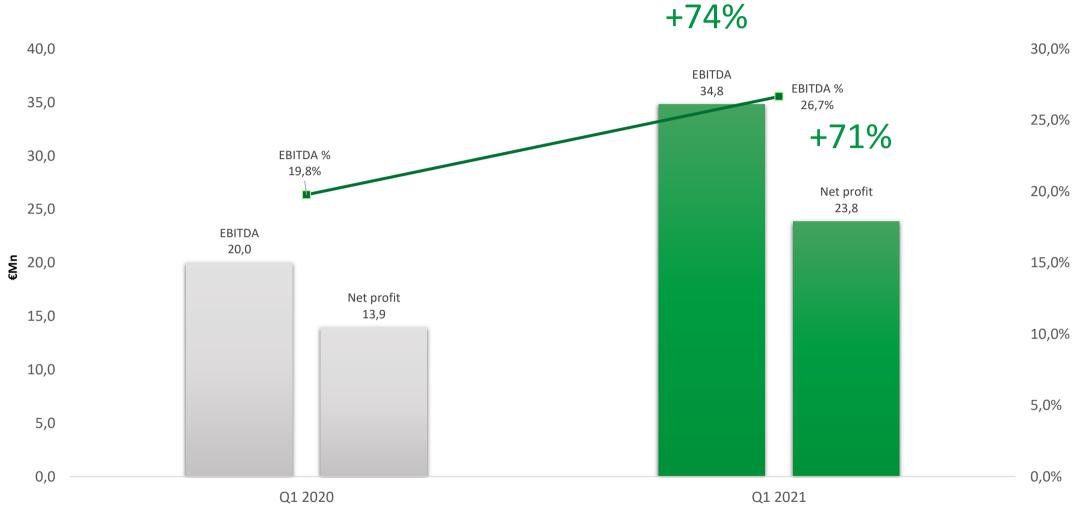


Growth driven by toll manufacturing and specialty pharma businesses ...





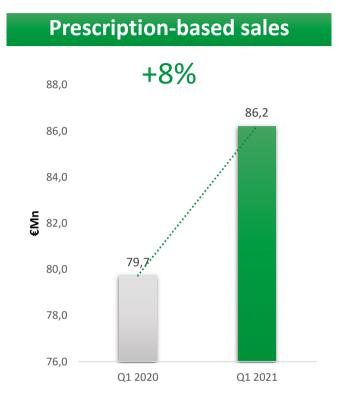


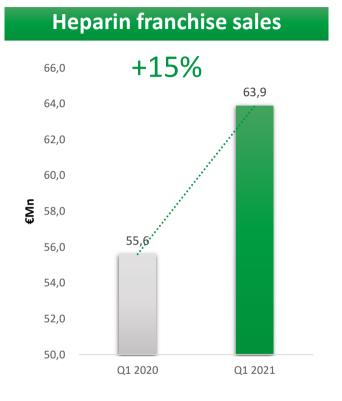


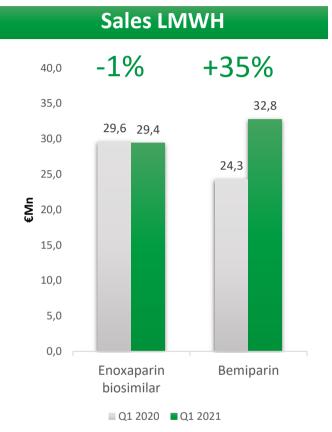
EBITDA increased to €34.8Mn in Q1 2021, a rise of 74% compared to the same period of the last year. **Net profit** increased by 71%, from €13.9Mn in Q1 2020 to €23.8Mn in Q1 2021.



Heparins, leading the specialty pharmaceutical business





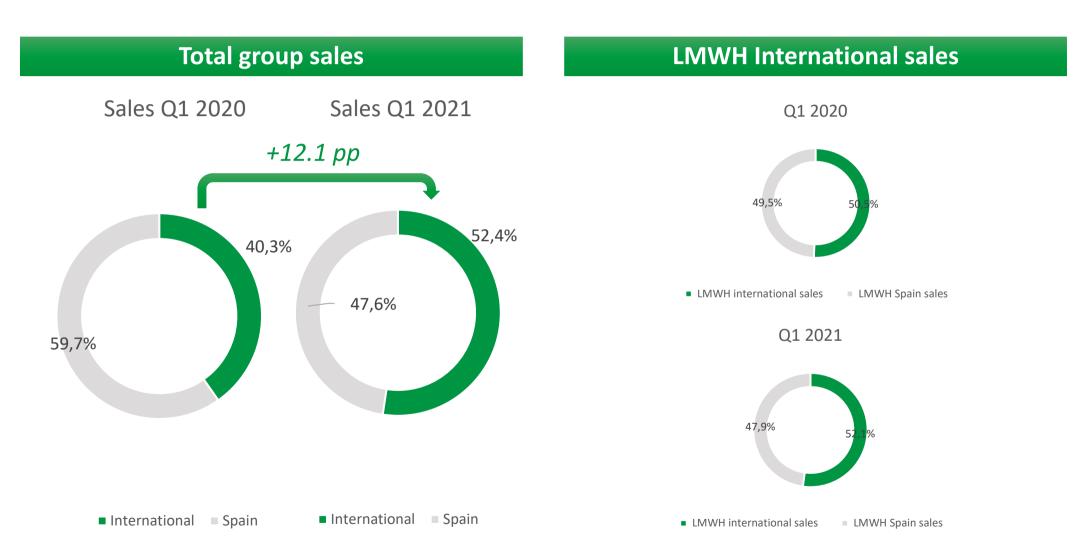


- Sales of **prescription-based pharmaceutical products increased by 8%** to €86.2Mn in Q1 2021.
- Sales of heparin franchise increased by 15% to €63.9Mn in Q1 2021.
- Heparin sales represented 49% of operating revenue in Q1 2021 compared to 55% in Q1 2020.

Well Positioned to Drive Long-Term Leadership in Low Molecular Weight Heparins (LMWH)



Sales of LMWH (Enoxaparin biosimilar and Bemiparin) increased by 15% to €62.2Mn in Q1 2021.



Strong growth potential of Enoxaparin Biosimilar Becat®



Strong Commercial Launch with a Clear Strategy

ROVI launched enoxaparin biosimilar Becat® in Germany (first EU market) in September 2017; in UK, Italy, Spain, France¹, Austria, Latvia and Estonia in 2018; in Portugal, Poland, Costa Rica, Finland and Sweden in 2019; and in South Africa, Israel, Peru, Panama, the Dominican Republic and Holland in 2020.

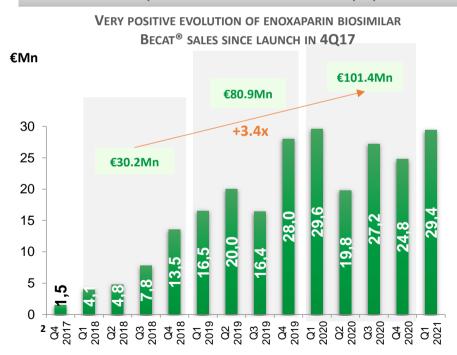
Well-Established Network to Minimize Time-to-Market

Marketed in Germany, UK, Italy, Spain, Portugal and **Poland**

Approved in 26 countries in Europe and 20 in the Rest of the World

Launched in 20 countries

Enoxaparin Biosimilar Becat® Sales Ramp-up



Stage I of Commercial Strategy

ROVI will directly market Focus on Europe... enoxaparin biosimilar Becat® in 7 European countries...













...which account for c.75% of the European market4

In the long-term, biosimilars tend to reach a...

> 50-70% Market Share⁵

...of the reference product market

...the largest enoxaparin

market with €1.3bn

sales³

ROVI has started to sell Becat® in France though Biogaran

Becat® 4Q 2017 sales include sales throughout September. As the product was launched that month, sales were negligible.

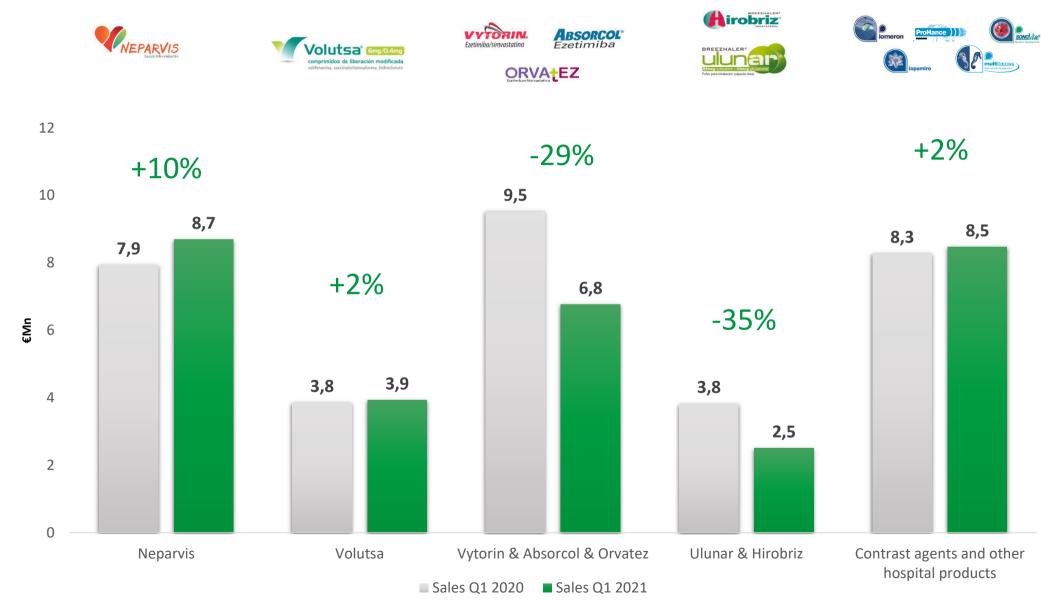
IQVIA MIDAS Q1 2020

QuintilesIMS, 2015.

Technavio 2016 biosimilars report.



Neparvis® and Volutsa® leading the growth of the specialty pharma business





ROVI

Toll manufacturing strategy

ROVI and Moderna will strengthen their collaboration:

- for the manufacture of the active substance of the COVID-19 Vaccine Moderna; and
- in the fill-finish of the COVID-19 Vaccine Moderna by increasing its fill-finish capacity.
- **★** Packaging Excellence Centre in our Alcalá de Henares plant

State-of-the art installations

- 2 new blister high speed lines
- 7 packaging lines fully dedicated to injectables
- Total 14 packaging lines
- New capacities for our plants

Madrid

- 1 new state of the art syringe filling line. Total 4 filling lines
- 1 new automatic syringe inspection machine. Total 3 lines.

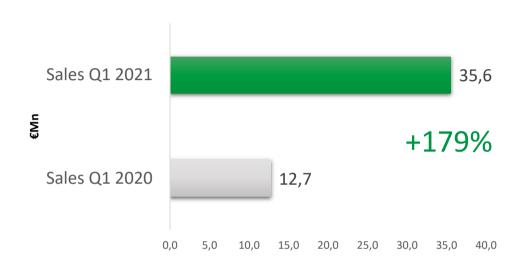
San Sebastián de los Reves

- 1 high speed syringe filling line.
- 3 new state of the art vials filling lines. Total 4 lines.
- 2 new automatic vials inspection machine. Total 4 lines.
- 1 new automatic vials packaging machine

Granada

■ 1 new line supporting production phases of the active substance of the MRNA vaccine

Toll manufacturing evolution



- Toll manufacturing sales increased by 179% to €35.6Mn in Q1 2021 as a result of:
 - the booking of the income related to the production of the COVID-19 vaccine;
 - the booking of the income related to the activities to prepare the plant for the COVID-19 vaccine production under the agreement with Moderna; and
 - the redirection of our toll manufacturing activities strategy towards high-value-added products.
- ROVI expects the toll manufacturing business to increase by between 15% and 20%, including Moderna activities but excluding the production of the vaccine. Including the production of the vaccine, ROVI expects to more than double 2020 toll manufacturing revenue.

ISM® Platform Opens Up New Avenues of Growth for ROVI



Overview

- Internally-developed and patented innovative drug-release technology, ISM®1, which allows for the sustained release of compounds administered by injection
 - Based on two separate syringes respectively containing (a) the drug and polymer (solid state) and (b) the solvent (liquid state)
- Potential wide applicability of ISM® technology to new chronic therapeutic areas, including psychiatry and oncology
 - 505(b)(2) path of approval for candidates leveraging ISM® technology

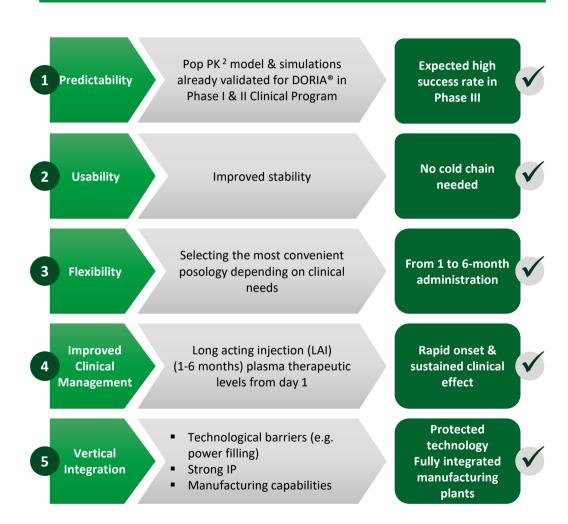
2 Candidates Currently in Clinical Trials

Non- Clinical	1	Ш	Ш	
		T		In approval process in Europe and in USA
	_			Phase I started in November 2017

Concentrated on improving posology for already approved compounds, which benefits risk / reward profile

Multiple FDA / GMP approved facilities to support the platform

Key Company Highlights of ISM® Platform



- 1. ISM® stands for In Situ Microparticles®.
- 2. PK stands for pharmacokinetic.





2021 operating revenue growth rate

+20%-30%, including the production of Moderna's COVID-19 vaccine

As a result of the expansion of the collaboration between ROVI and Moderna, ROVI expects to achieve the highest end of this range

THE KEY GROWTH LEVERS IN 2021

Specialty Pharma Business

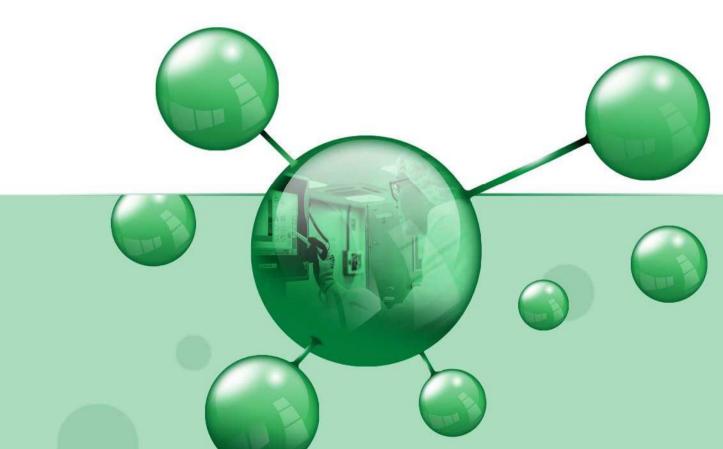
- ✓ Bemiparin
- ✓ Biosimilar of Enoxaparin
- ✓ Launches such as Neparvis® and Volutsa®
- Existing portfolio of specialty pharmaceuticals

Toll Manufacturing Services

- ✓ Spare capacity in the manufacturing plants
- ✓ New customers to be acquired
- ✓ Agreement with Moderna

• Given the uncertainties associated to the development of the Covid-19 pandemic, it is not yet possible to make a precise assessment of the impact that the pandemic will have on 2021.

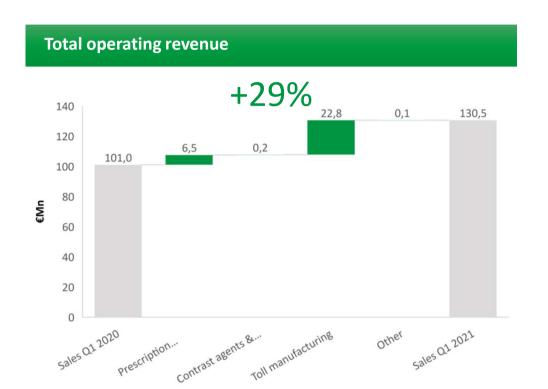
Financial results

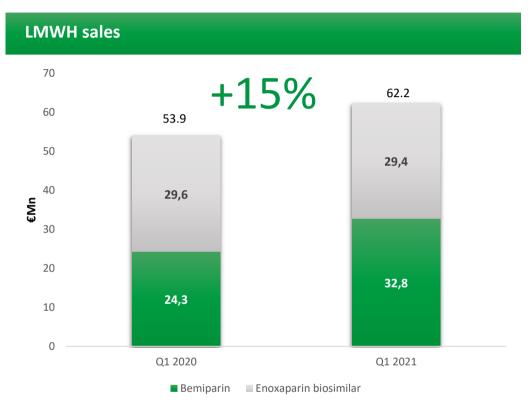




Good revenue level with resilient sales growth







- Operating revenue increased by 29% to €130.5Mn, achieved on:
 - 179% increase in toll manufacturing; and
 - 8% growth in prescription-based products.
 - Contrast agents and other hospital products increased by 2%.
- Sales of **LMWH** increased by 15% to €62.2Mn in Q1 2021.
 - Enoxaparin biosimilar sales decreased by 1% to €29.4Mn and Bemiparin sales increased by 35% to €32.8Mn.

Gross margin mainly impacted by the increase in the LMWH raw material cost of goods sold



Gross profit and Gross margin

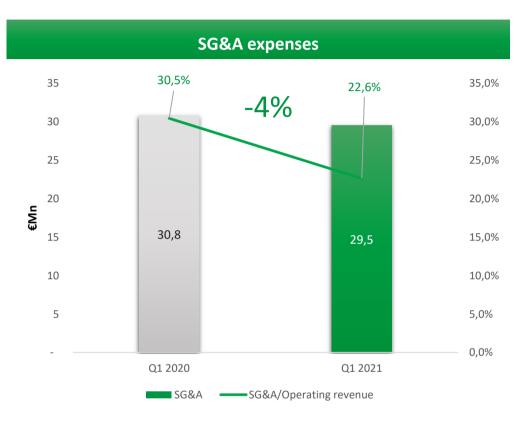


Gross margin impacts for the period

- Gross profit increased by 27% to €70.1Mn in Q1 2021, the gross margin showing a decrease of 0.9 percentage points from 54.7% in Q1 2020 to 53.7% in Q1 2021, mainly due to the 51% increase in the LMWH raw material cost of goods sold in Q1 2021 compared to the same period last year.
- ROVI expects LMWH raw material prices to continue to decline in 2021.
- Nevertheless, despite the potential decrease in LMWH raw material prices, the impact on the gross margin will continue to be negative because of the long LMWH manufacturing process, in which the raw material currently being used, stocked for several months, was purchased at higher prices.

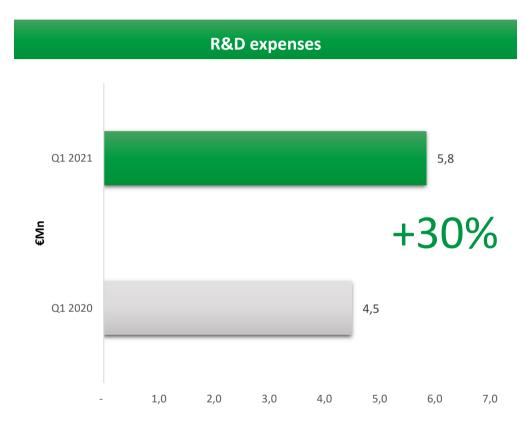








- Drop in promotion expenses incurred by the sales force; and
- Booking of €0.4Mn in personnel and other expenses related to the Covid-19 measures implemented (€1.0Mn in Q1 2020).
- Excluding expenses related to COVID-19, SG&A would have decreased by 2% to €29.2Mn in Q1 2021 compared to €29.7Mn in Q1 2020.



- **R&D expenses** increased 30% to €5.8Mn in Q1 2021. These expenses are related to:
 - The preparation to repeat the bioavailability study comparing multiple doses of Risperidone ISM® with oral risperidone, in response to the major observation of the Committee for Medicinal Products for Human Use (CHMP);
 - Letrozole-ISM® Phase I trial; and
 - Development of a new formulation of Risperidone-ISM® for a 3-monthly injection.



EBITDA, EBIT & net profit analysis

EBITDA





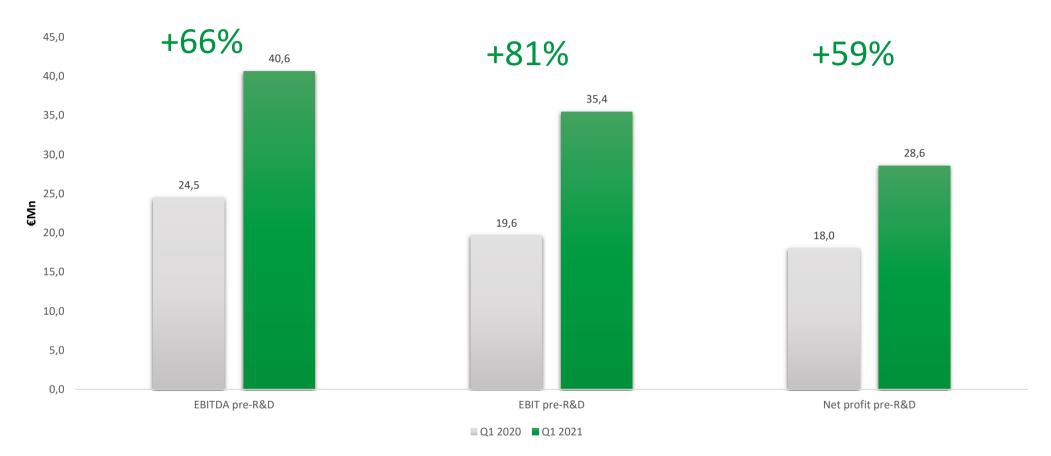
EBIT









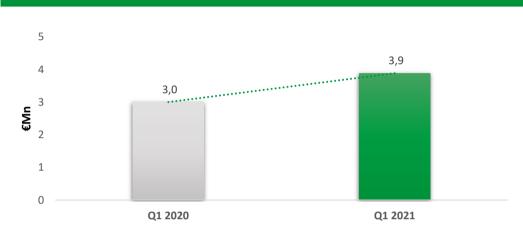


- **EBITDA "pre-R&D"** increased by 66%, from €24.5Mn in Q1 2020 to €40.6Mn in Q1 2021.
- **EBIT "pre-R&D"** increased by 81%, from €19.6Mn in Q1 2020 to €35.4Mn in Q1 2021.
- **Net profit "pre R&D"** increased by 59%, from €18.0Mn in Q1 2020 to €28.6Mn in Q1 2021.

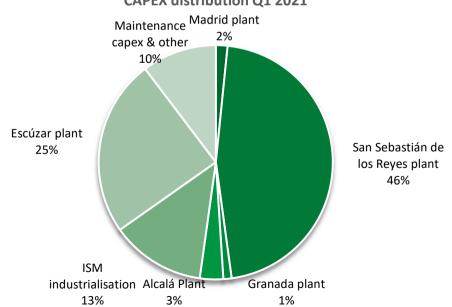




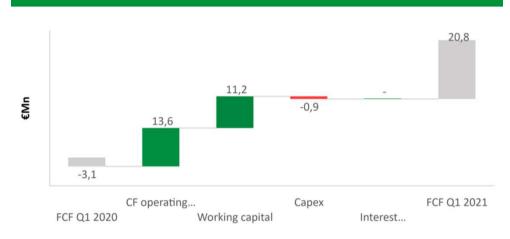
Capex evolution



CAPEX distribution Q1 2021



FCF evolution



FCF increased to €20.8Mn in Q1 2021mainly due to:

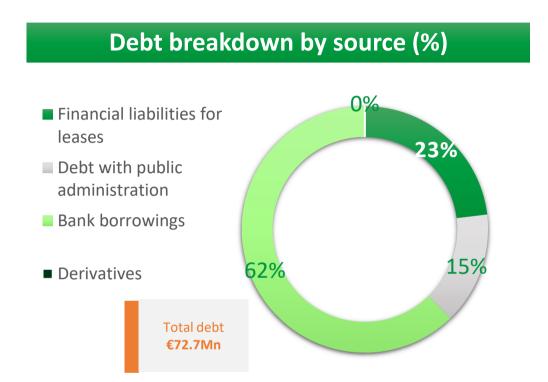
- Increase of €14.1Mn in profit before income tax;
- Increase of €10.7Mn in the "inventories" line in Q1 2021 (mainly as a result of lower heparin stock levels) compared to a decrease of €34.0Mn in Q1 2020; and
- Booking of €5.6Mn in "proceeds from toll manufacturing services" line mainly due to the payments received that are pending to be allocated to the income statement.

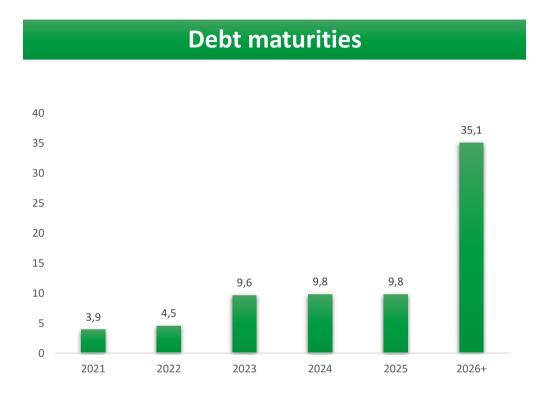
These positive impacts were partially offset by:

- Decrease of €16.1Mn in the "trade and other receivables" item in Q1 2021 vs a decrease of €2.5Mn in Q1 2020; and
- Decrease of €10.8Mn in the "trade and other payables" item in Q1 2021 vs an increase of €8.9Mn in Q1 2020.









- Debt with public administration represented 15% of total debt, with 0% interest rate.
- Net cash of €1.4Mn as of 31 March 2021 vs €19.8Mn net debt as of 31 December 2020.
- ROVI will pay a **dividend** of 0.3812 euros per share with dividend rights on 2020 earnings if the Shareholders General Meeting approves the application of the 2020 profit, under proposal of ROVI's Board of Directors. This proposed dividend would mean an increase of 118% compared to the dividend on 2019 earnings (€0.1751/share) and represents a 35% pay out (vs 25% pay out last year).

News-flow 2021



Specialty Pharma

Sales of biosimilar of Enoxaparin

Additional new products to be launched in 2021

Granting by the competent local authorities of the marketing authorisation of an Enoxaparin biosimilar outside Europe



Toll manufacturing

New contracts to be announced Evolution of Moderna's vaccine manufacturing

ISM® technology platform

Marketing authorization for Doria® in Europe and USA

Next steps of Letrozole ISM® to be discussed with regulatory authorities in H1 2021

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